

At least once a year, the district 1. leaders and the school board set districtwide goals for attendance and routinely reports aggregate and disaggregated attendance and chronic absence data by school, grade level, and ESSA targets subgroups to the public.



At least every two weeks (ideally in real 2. time), attendance data reports (with satisfactory, at risk, moderate and severe chronic absence) are produced and reviewed by a cross-departmental district level team that also ensures schools accurately enter daily attendance into the district student information system.

Actionable Data: 2 of 4



At least every two weeks (ideally in 3. real time), the district distributes attendance data to individual schools and their attendance teams broken down by grades, vulnerable student populations, zip codes and attendance categories (satisfactory, at-risk, moderate and severe chronic absence).



The district ensures that 4. students and parents / caregivers have access to their own attendance data. It is easy to understand and alerts them when a student is academically at risk due to poor attendance.

Actionable Data: 4 of 4



District leaders consistently and clearly 1. promote awareness among district staff, parents, key stakeholders and the general public about chronic absence, why it matters, and how it can be addressed through a comprehensive approach via flyers, handbooks, back-toschool letters, and other communications.



The district staff ensure that 2. schools are equipped to engage students and families as partners in reducing chronic absence including identifying attendance barriers and putting in place meaningful solutions.



The district has explicit 3. attendance protocols for personalized, early and ongoing outreach to families when students are absent and routinely tracks and monitors implementation of the protocols.

Positive Engagement: 3 of 4



The district office publicly recognizes 4. schools and community partners that demonstrate best practice strategies and achieve measurable reductions in chronic absences, including those that demonstrate how to improve attendance of different vulnerable student populations.



The district office has a widely 1. disseminated, comprehensive attendance policy and practice manual that reflects state regulations, clearly lays out why attendance matters, describes what schools can do to build a positive culture of attendance and outlines multitiered strategies for reducing chronic absence.



A cross-departmental district level 2. team, led by a high-level administrator, is in place to implement a systemic, tiered approach (see appendix A) to improving attendance that aligns with existing strategies to improve academic outcomes.

Capacity Building: 2 of 4



The district team builds school level 3. capacity to reduce chronic absenteeism. This includes equipping schools to have functioning teams to address attendance by providing guidance, resources, and materials to identify and remove attendance barriers and support implementation of interventions tailored to the realities of each school and their students and families.



The district team ensures that 4 school staff receive professional development and resources to ensure sensitivity to cultural differences and challenges that vulnerable students and their families may experience when seeking to reduce absenteeism.

Capacity Building: 4 of 4



The district team ensures that school 1. leaders have the appropriate supports and are held accountable for: having a data-driven plan to address chronic absence, setting measurable targets for improvement, and monitoring and reporting progress.

Shared Accountability: 1 of 4



District leaders prioritize the 2. distribution of financial and staffing resources to schools with higher rates of chronic absence and large populations of vulnerable students.

Shared Accountability: 2 of 4



The district team responds to 3. structural attendance barriers identified by schools and negotiates contracts or MOUs with community organizations that outline how they can partner with the district and schools to address attendance barriers.

Shared Accountability: 3 of 4



The district makes easy-to-4. access, annually updated, online chronic absence reports by school, grade and subpopulation so families and community stakeholders can monitor progress.

Shared Accountability: 4 of 4



The district team ensures that cross-1. sector partnerships are established by creating opportunities to share relevant data and district attendance plans with community partners to support efforts to improve school attendance and support vulnerable populations.



The district office creates materials, 2. resources and opportunities to help public agencies, non-profit organizations and civic groups work together with schools and the district to promote Tier 1 positive messaging and engagement about the importance of daily attendance for academic success and the availability of community resources.



The district team facilitates 3. community and agency partnerships to implement Tier 2 early intervention strategies and personalized outreach to connect students and families to needed supports and resources.



The district team facilitates community 4. and agency partnerships to implement **Tier 3 intensive intervention that** prioritizes and coordinates provision of case management and service delivery to students who are severely chronically absent. Resources are tailored to address the strengths and needs of vulnerable student populations.